

Meeting Minutes №1
Intersectoral Working Group
on National Healthcare Strategy 2030 Development
Kyiv, October 01, 2021

PARTICIPANTS:

Viktor Liashko - Minister of Health of Ukraine, Head of the Intersectoral Working Group;

Oleksii Yaremenko - Deputy Minister of Health of Ukraine on European Integration, Deputy Head of the Intersectoral Working Group;

Oleksandr Komarida - First Deputy Minister of Health of Ukraine;

Mariia Karchevych - Deputy Minister of Health of Ukraine on digitalization;

Iryna Mykychak - Deputy Minister of Health of Ukraine;

Petro Yemets - Deputy Minister of Health of Ukraine;

Ihor Kuzin - Deputy Minister of Health of Ukraine – Chief State Sanitary Doctor of Ukraine;

Olena Andriiets - Acting Director of the Directorate for Strategic Planning and Coordination, Secretary of the Intersectoral Working Group;

Mykhailo Radutskyi - Chairman of the Verkhovna Rada of Ukraine Committee on Nation Health, Medical Care and Medical Insurance;

Yuliia Sokolovska - Deputy Head of the Office of the President of Ukraine;

Viktor Podorozhnyi - Director General of the Directorate of Regional Policy of the Ministry of Development of Communities and Territories of Ukraine;

Stanislav Trytychnyi - Head of the Expert Group on Social Guarantees for Persons with Disabilities of the Directorate for Social Protection of the Rights of Persons with Disabilities of the Ministry of Social Policy of Ukraine;

Dmytro Samofalov - Acting Head of the National Health Service of Ukraine;

Volodymyr Korolenko - Deputy Head of the State Service of Ukraine for Medicines and Drug Control;

Liudmyla Chernenko - Acting Director General of the Public Health Center;

Yuliia Ivakhnenko - Deputy General Director of the State Enterprise "Medical Procurement of Ukraine";

Dr. Jarno Habicht - Head of the WHO Office in Ukraine;

Tomas Roubal - Health Policy Advisor, WHO Office in Ukraine;

Kateryna Fishchuk - Health Policy Officer, WHO Office in Ukraine;

Ben Zinner - Director of USAID/Ukraine Office of Health;
 Svilen Konov - Acting Head of Healthcare Sector Support, UNDP in Ukraine;
Olena Doroshenko - Sr. Health Economist, World Bank;
Alexandra Janovskaya - Policy Officer, EU Delegation to Ukraine;
Inna Ivanenko - Executive Director of the Patients of Ukraine Charitable Foundation, Chairman of the Public Control Council at the NHSU;
Viktoriya Koval - Chairman of the Trade Union of Healthcare Workers of Ukraine;
Mykhailo Babenko - Director of the State Enterprise "State Expert Center of the Ministry of Health of Ukraine";
Oleksii Kyrychenko - expert of the All-Ukrainian Association "All-Ukrainian Association of Communities";
Ihor Zbyshko - Chairman of the Board of the All-Ukrainian Public Organization "All-Ukrainian Council of Resuscitation (Resuscitation) and Emergency Medical Care";
Natalia Stakhova - Chairman of the All-Ukrainian public organization "All-Ukrainian Association of Emergency, Emergency Care and Disaster Medicine";
Vitalii Kryliuk - Head of the Instructor Training Department of the State Institution "Ukrainian Scientific and Practical Center for Emergency Care and Disaster Medicine of the Ministry of Health of Ukraine";
Oleksii Soloviov - Deputy Secretary of the National Security and Defense Council of Ukraine.

AGENDA:

1. Opening remarks
2. The main approaches to the development of the National Healthcare Strategy 2030
3. Launching of the Technical Working Groups in frames of Intersectoral Working Group
4. Discussion on issues related to the organization of intersectoral working group meetings
5. Defining tasks for the next meeting of the Intersectoral Working Group. Summing up

The meeting of the Intersectoral Working Group (hereafter - IWG) on the development of the National Healthcare Strategy 2030 was opened by **Viktor Lyashko**, Minister of Health of Ukraine, Chairman of the IWG.

Main talking points:

The purpose of the meeting is to discuss the process of National Healthcare Strategy 2030 development.

In 2020, the President of Ukraine obliged the Cabinet of Ministers of Ukraine (hereinafter - CMU) to conduct an audit of the health care system in terms of readiness to respond the COVID-19 pandemic with an analysis of measures taken to reform the healthcare system, as well as measures which are planned to be taken. A working group has been set up under the CMU, headed by the Minister of Health of Ukraine. The group conducted an audit, the results of which were approved by the group and sent to the National Security and Defense Council of Ukraine (hereinafter - the NSDC). The issue was raised at a meeting of the NSDC, after which in July 2021 Presidential Decree № 369/2021 (hereinafter - the Decree) was issued, which obliges the CMU to develop by the end of this year a National Healthcare Strategy 2030 (hereafter - NHS 2030) focus on ensuring universal health coverage. The Decree has a number of other guidelines as well.

The Ministry of Health of Ukraine (hereinafter - the MOH) has established the IWG to develop the NHS 2030.

The National Strategy for Health Care Reform in Ukraine for the period 2015–2020 has not been implemented by any administrative document. According to the Decree, the new NHS 2030 must be approved as a normative legal act.

The strategy should be combined with the Sustainable Development Goals for Health and Demographic Indicators by 2030.

According to the resolution of the CMU of April 24, 2020 №309 "On the establishment of a Commission to conduct a comprehensive analysis of the effectiveness of the health care system to combat the outbreak of acute respiratory disease COVID-19 caused by coronavirus SARS-CoV-2" a Commission was formed to implement the decision of the NSDC of March 13, 2020 "On urgent measures to ensure national security in the situation of an outbreak of acute respiratory disease COVID -19 caused by coronavirus SARS-CoV -2" enacted by the Decree of the President of Ukraine of March 13, 2020 № 87/2020. The Commission will be involved in the process of writing the NHS 2030 and analyze the process and proposals that will be provided by

subgroups for compliance with national security interests. In this way, we will work together to create a document for the majority of stakeholders.

It is planned to launch platforms for discussion of developments to involve in the NHS 2030 development a wider range of experts than specified in the Order of the Ministry of Health of September 27, 2021 № 2071 "On the establishment of a Intersectoral working group on the development of the National Healthcare Strategy 2030", namely: relevant associations, patient organizations, international partners.

The IWG will be headed and coordinated by Deputy Minister of Health of Ukraine on European Integration Oleksii Yaremenko.

Oleksii Yaremenko, Deputy Minister of Health of Ukraine on European Integration, Deputy Head of the IWG informed about the agenda of the meeting.

Viktor Lyashko made a proposal to skip the Minister's presentation, the main theses were set out in the introductory speech. The presentation will be sent to the participants together with the materials of the meeting.

Oleksii Yaremenko made a presentation on items 2 and 3 of the agenda.

Main talking points:

IWG currently consists of 28 members - representatives of Ministries, authorities, international and patient organizations, and professional associations. However, it is expected to be expanded by representatives from other Ministries, such as the Ministry of Finance of Ukraine.

IWG main functions:

- Approves composition of the Technical Working Subgroups and Secretariat;
- Setting tasks for working subgroups to develop documents;
- Meets regularly (twice a month) to review/ approve progress;
- Holds high-level public meetings to present/discuss Strategy with various stakeholder groups;

The secretariat of the IWG is launched by the Ministry of Health and established with the support of international development partners, coordinated by the WHO Office in Ukraine and the World Bank. Among the main tasks of the Secretariat:

- Works continuously to organize meetings, prepare briefing materials, draft meeting minutes;

- Drafts/edits sections of the NHS2030 based on the discussions of the SC & TWsG;
- Drafts news on IWG/TWsG meetings for publishing on the MOH website and other outlets.

Also, it's proposed to launch 4 technical working subgroups, which will develop documents and submit them to the IWG. It is proposed to limit the composition of 4 TWsG to 10 people in each subgroup.

TWsG will have the opportunity to involve experts on specific issues. The chairmen of the TWsG are profile Deputy Ministers. TWsG will identify people who will act as writers and people who will facilitate the discussions. TWsG will develop materials in 4 strategic areas:

- Provision of Medical Services and Health Finance
- Public Health
- Access to Medicines
- Education and Medical Professionals

Timeline:

October 1 – First Intersectoral Working Group, establishment of 4 Technical Working groups;

Second week of October - second week of November - Technical Working Groups Strategic Sessions;

October 29, November 4, November 26 - Intersectoral Working Group meetings;

Second week of November – first NHS 2030 draft;

November-December - consideration by the Board of the Ministry of Health, regional consultations, other platforms for presentation and discussion with the support of the WHO Office in Ukraine and the World Bank. Proposals for platforms to present the Strategy are welcome;

December 1 – NHS 2030 developed.

The format of the document is still being worked out, suggestions on the format are welcome. The document is a specific normative act that will be the basis for all further steps in the development of the health care system.

Next steps:

By October 8 – launch of TWsG;

October 11-20 – TWsG strategic sessions;

October 29 – second IWG meeting (1) presentation of an assessment of progress in health care reform (2) discussion of the vision of the health care system in 2030 (3) agreeing on the format of the Strategy.

IWG participants will receive a letter with a proposal to nominate experts who can be involved in the TWsG. After receiving the lists, the Ministry of Health will process them and hold additional consultations to form the final composition of the TWsG.

Viktor Lyashko made the following suggestions:

1. to decide on the format of the document next week to conduct meetings with representatives of the Secretariat of the Cabinet of Ministers, representatives of the National Security and Defense Council, and representatives of the Legal Department of the Ministry of Health of Ukraine. The decision must be recorded in the protocol;
2. each TWsG should prioritize what is defined by the Decree as the goals to be achieved by the Strategy. The list is mandatory, but not exhaustive;

Oleksii Yaremenko proposed to move to item 4 of the agenda.

Oleksiy Solovyov, Deputy Secretary of the National Security and Defense Council of Ukraine recommended that before the start of the TWsG sessions, identification of problematic issues in the field of health care should be done. Such analysis should be based on statistical information and primarily related to morbidity. Also, the Strategy should reflect the clear results to be achieved by 2030: reducing the incidence of nosology, reducing mortality, increasing the birth rate, although it does not depend only on the health care system, indicators relating to the final consumer - the citizen of Ukraine.

Viktor Lyashko made a request to prepare a letter to the National Academy of Sciences of Ukraine and the National Academy of Medical Sciences of Ukraine with a request to share the results of all researches on the topic and possibly the results of strategic planning or modeling if any.

Oleksii Yaremenko brought up for discussion the first decision on the establishment of TWsG in 4 strategic areas:

- Provision of Medical Services and Health Finance
- Public Health
- Access to Medicines

Education and Medical Professionals.

The decision was made unanimously.

Viktor Lyashko stressed that there are a number of strategic documents that need to be considered when developing the Strategy.

Oleksii Yaremenko demonstrated a list of documents at the presentation, in particular:

International:

- Sustainable development goals;
- Association Agreement between Ukraine and the EU;
- Human rights assessments under the Universal Periodic Review mechanism;
- Pan-European Commission for Health;
- Commitments under the Memorandum of Understanding between Ukraine and the EU;
- Ukraine's commitments to the IMF.

National:

- National Economic Strategy (2030);
- Economic security strategy (2025);
- Strategy for creating a barrier-free space (2030);
- Human development strategy;
- National human rights strategy;
- State Strategy for Regional Development (2027).

Short-term:

- Program of activities of the Cabinet of Ministers of Ukraine
- Communication strategy in the field of European integration (2021)

Sectoral:

- State strategy for the development of the system of anti-tuberculosis medical care for the population (2023);
- National strategy for physical fitness in Ukraine for the period up to 2025 "Physical activity - a healthy lifestyle - a healthy nation";

- State strategy in the field of combating HIV / AIDS, tuberculosis and viral hepatitis until 2030;
- Strategy for the development of immunoprophylaxis and protection of the population from infectious diseases that can be prevented through immunoprophylaxis for the period up to 2022;
- Strategy for the development of the national blood system until 2022;
- Strategy for the development of medical education in Ukraine (2030);
- State Drug Policy Strategy until 2030 (draft);
- National Cancer Control Strategy until 2030 (draft);
- and other.

Tomas Roubal, WHO Representative in Ukraine, congratulated the Government of Ukraine and the Ministry of Health of Ukraine on the start of the process of creating the Strategy. WHO in Ukraine stands ready to continue to support the Ministry and wishes to contribute to the consolidation of the efforts already made by the Government of Ukraine. The WHO Representative in Ukraine also expressed hope that the Strategy would consolidate all existing developments into one document and become a clear guide to Ukraine's health care system by 2030. Also, the WHO Office in Ukraine nominates its experts to technical working subgroups. Finally, it was stated that after the creation of the Strategy, a plan for the implementation of the Strategy should appear. The WHO Office in Ukraine wants to support the Ministry of Health in the whole process of developing and facilitating the creation of the Strategy, and is ready to promote the involvement and communication with a wider range of development partners.

Oleksii Yaremenko thanked the WHO Office in Ukraine for its support and gave the floor to **Olena Doroshenko**, Sr. Health Economist, World Bank.

Olena Doroshenko thanked for the meeting and the opportunity to speak in support of the process. The World Bank is ready to support the process and provide its experts, to assist in coordination. Mrs. Doroshenko noted that the World Bank has the resources to support experts through the Swiss Agency for Development and Cooperation. It was noted that the WHO Office in Ukraine and the World Bank have twice assessed reforms in Ukraine. The results of the assessment were presented to the Ministry of Health and, if necessary, will be presented to the IWG. A proposal has been made to jointly develop the key targets to be achieved by the Strategy. Mrs. Doroshenko asked questions about

the list of tasks that need to be performed before the meetings of the working subgroups.

Oleksii Yaremenko thanked the World Bank and the WHO Office in Ukraine for their support and recalled the tasks for the next IWG meeting, which were mentioned earlier. He also stressed that a presentation of the reform assessment conducted by the World Bank and the WHO Office in Ukraine is expected at the next meeting. The thesis on targets was supported. Approval of the composition of TWsG is the task of the IWG for the next week. A list of proposed experts must be submitted by October 7.

Olena Doroshenko asked how cross-cutting topics related to all four areas would be addressed: electronic systems, quality management, etc.

Oleksii Yaremenko noted that the issue of electronic health systems will be addressed by the first subgroup. The Concept for the Development of the Electronic Health Care System has already been approved. The principles laid down in the Concept will be used as a basis. To ensure cross-sectoral interaction, eHealth experts will be involved in other subgroups. The topic of quality control of medical services will also be addressed in the first subgroup. Cross-sectoral interaction will be ensured accordingly.

Viktor Lyashko proposed to identify a separate person in each area who will be responsible for intersectoral cooperation, in particular: reporting, accountability, quality control, e-services, etc.

Viktor Lyashko made a request to create a separate section on the website of the Ministry of Health to store a library of data and materials on the Strategy. Also, the Minister requested that the document be written in two languages at once (Ukrainian and English).